



Northumberland County Council

Cabinet

TUESDAY, 12 SEPTEMBER 2023

Summary of New Capital Proposals considered by Officer Capital Strategy Group

Report of Councillor Richard Wearmouth, Deputy Leader and Portfolio Holder for Corporate Services

Responsible Officer: Jan Willis, Executive Director for Resources & Transformation (S151)

1. Purpose of Report

This report summarises proposed amendments to the Capital Programme considered by the Capital Strategy Group.

2. Recommendations

Cabinet is recommended to:

2.1 Family Hub grant

- a) Approve the receipt of the capital element of the Family Hub grant of £0.063 million in 2023-24 and £0.059 million in 2024-25 and update the capital programme.
- b) Grant delegated authority for the Executive Director of Children, Education and Young people to enter into contracts for the appropriate items of capital expenditure as and when they are identified up to the approved total budget limited.

2.2 Flood and Coastal Erosion Risk Management schemes

- a) Approve the updated expenditure of £0.118 million and the amendment of the budget allocations within the Capital Programme for Otterburn Surface Water Flood Alleviation Scheme and Red Row Surface Water Flood Alleviation Scheme.

2.3 Lilidorei Play Village – Additional funding from Department of Levelling Up, Communities and Housing (DLUCH)

- a) Approve the inclusion of the £0.500 million funding already received from DLUCH and update the Capital Programme.

2.4 Levelling Up Funds – Hexham to Corbridge and Bedlington East to West

- a) Accept the funds from the Levelling up Fund Tranche 2 of £14.712 million.
- b) Approve funds in line with the costs outlined in the table set out in paragraph 9.5.
- c) Approve the reallocation in the Capital Programme of £2.000 million from the existing allocation for Local Cycling and Walking Programme.

2.5 Queen Elizabeth II Memorial Garden, Bedlington Cemetery

- a) Approve capital expenditure totalling £0.043 million for improvements to the West Bedlington Cemetery Garden of Remembrance.
- b) Approve the reallocation in the Capital Programme of £0.027 million from the existing Parks Enhancement Capital Programme and £0.017 million from Cllr Malcolm Robinson's Members' Local Improvement Scheme Funds.

2.6 Telecare Digital Switch

- a) Approve the allocation of £0.547 million from the Adult Social Care Capital Grant in the Capital Programme to implement the capital project.

3. Links to Corporate Plan

The Council's Capital Programme is consistent with the priorities in the Corporate Plan 2023-2026, in particular the 'Achieving Value for Money' And 'Tackling Inequalities' priorities.

4. Background

This paper summarises reports considered by the officer Capital Strategy Group on the allocation of funding within the Medium-Term Financial Plan to specific projects. The amendments to the Programme were considered by the officer Capital Strategy Group (CSG) via email on 1 August 2023.

SUMMARY OF NEW CAPITAL PROPOSALS CONSIDERED BY OFFICER CAPITAL STRATEGY GROUP VIA EMAIL ON 1 AUGUST 2023

5. Family Hub Grant

- 5.1 CSG was asked to note the receipt of the capital element of the Family Hub Grant of £0.063 million in 2023-24 and £0.059 million in 2024-25 and consider an addition to the Council's capital programme.

Background

- 5.2 Family hubs are a place-based way of joining up locally in the planning and delivery of family services. They bring services together to improve access, improve the connections between families, professionals, services and providers, and put relationships at the heart of family support. Family hubs offer support to families from conception and to those with children of all ages, which is 0-19 or up to 25 for those with special educational needs and disabilities (SEND), with a great Start for Life offer at their core.
- 5.3 The total grant for the programme in 2023-24 is £1.446 million (capital element £0.063 million) and in 2024-25 is £1.197 million (capital element £0.059 million).
- 5.4 The proposed capital spend will focus on adaption of existing buildings; improving accessibility and enabling multi agency working, which may include: IT upgrades, signage, improving building space, new furniture to ensure suitability for older children, and new equipment to support to co-location of the start for life workforce.
- 5.5 Procurement will follow the Council's standard procedures and financial rules. The Corporate Procurement team will be consulted as appropriate.
- 5.5 This programme will improve the experience of families with children aged 0-19 and 25 with SEND by joining up and enhancing services delivered through transformed family hubs in local authority areas, ensuring all parents and carers can access the support they need when they need it. Parents and carers will feel supported and empowered in caring for and nurturing their babies and children, ensuring they receive the best start in life. This in turn will improve health and education outcomes for babies and children and enable them to thrive in later life.

6. Flood and Coastal Erosion Risk Management (FCERM) schemes

- 6.1 CSG was asked to consider an update to the expenditure for two FCERM schemes, being Otterburn Surface Water Flood Alleviation Scheme (Otterburn SWFAS) £0.056 million and Red Row Surface Water Flood Alleviation Scheme (Red Row SWFAS) £0.062 million to reflect inflationary pressures and changes to final scheme details, with both schemes still being 100% externally funded.

Background

- 6.2 In July 2020, the Council submitted details of coast protection and flood alleviation schemes to the Environment Agency (EA) to be included in the 6 year Medium Term Plan (2021-22 to 2026-27), with funding to be provided from the EA in the form of

FCERM Grant in Aid (GiA) and Local Levy (LL), with contributions from the Council and other bodies. Since this time, the programme has been refreshed to ensure it reflects the priorities of risk management authorities and remains on course to deliver the Government's national target of 336,000 homes better protected.

- 6.3 Agreement to include the update within the Council's MTFP and approve the expenditure for the financial year 2023-24 will ensure the substantial GiA and LL funding can be secured and these important measures to reduce flood risk are implemented.

Scheme Details

Otterburn Surface Water Flood Alleviation Scheme

- 6.4 The scheme was accepted onto the Council's MTFP in 2021 following Outline Business Case (OBC) approval by the EA. Since the OBC was approved in August 2021, works have been constructed to the north of the A696 carriageway. The scheme has also been revised on the south side of the carriageway due to difficulties in securing agreement with a landowner – and quotes have been sourced for the revised works.
- 6.5 Due to additional works introduced, and inflation since submission of the OBC, the remaining budget is insufficient to cover the remaining works.
- 6.6 When originally included in the MTFP the scheme had a budget of £0.058 million to be funded by GiA £0.028 million and LL £0.030 million. Owing to the delays in implementing the scheme the costs in doing so have now increased to £0.094 million, further GiA and LL has now been applied for to cover the increased costs, the scheme will now be funded by GiA £0.037 million and LL £0.057 million.
- 6.7 Prior to 2023-24 scheme costs incurred totaled £0.038 million, therefore the remaining budget seeking approval for 2023-24 is £0.056 million.
- 6.8 The scheme will significantly reduce flood risk to 2 properties as well as alleviating highway flooding issues at this location.

Red Row Surface Water Flood Alleviation Scheme

- 6.9 The scheme was accepted onto the Council's MTFP in 2021 following OBC approval by the EA. Since the OBC was approved in August 2021, the scheme has been finalised and quotes sourced for construction. Although there has been no change in scope, the quotes received have been higher than was costed in the OBC.
- 6.10 This is in large due to the significant inflation since production of the OBC.
- 6.11 The original allocation in the MTFP was a budget of £0.044 million to be funded by GiA. Owing to the delays in implementing the scheme the costs in doing so have now increased to £0.063 million, further GiA and LL has now been applied for to cover the

increased costs, the scheme will now be funded by GiA £0.050 million and LL £0.013 million.

6.12 Prior to 2023-24 scheme costs incurred totaled £0.001 million, therefore the remaining budget seeking approval for 2023-24 is £0.062 million.

6.13 The scheme will significantly reduce flood risk to 2 properties as well as alleviating highway flooding issues at this location.

6.14 Indicative Funding Profile

| Scheme | Total Expenditure to Scheme Completion (£) | Year | Funding distribution: | |
|------------------|--|-------|-----------------------|----------------|
| | | | NCC (£) | EA (£) |
| Otterburn SW FAS | 56,593 | 23-24 | - | 56,593 |
| Red Row SW FAS | 61,779 | 23-24 | - | 61,779 |
| Totals | 118,372 | | - | 118,372 |

7. Lilidorei Play Village

7.1 CSG was asked to note funding received from DLUCH of £0.500 million for Lilidorei and additional capital spend and subsequently update the capital programme.

Background

7.2 The Borderlands Inclusive Growth Deal (the Deal) was signed in March 2021 and provides up to £452.000 million of investment across the region, made up of funding from the UK Government, Scottish Government and local contributions. The Borderlands Partnership is made up of Cumberland Council, Dumfries and Galloway Council, Northumberland County Council, Scottish Borders Council, and Westmorland and Furness Council.

7.3 The Council acts as the Accountable Body for the Deal in England, receiving funding from the Government (Department of Levelling Up, Communities and Housing) and managing the grant claims process with approved projects to pay out the money in line with the grant funding agreements.

7.4 The funding is included as part of the Strategic Regeneration Investment Programme, based on the agreed profiles for the projects and programmes of the Deal in England.

7.5 The creation of the Lilidorei play village at The Alnwick Garden is included within the Deal, with a funding contribution from the UK Government approved, in March 2019, as an accelerated project, in advance of the Deal being signed.

- 7.6 Based on a mythical Elf Kingdom, the play village incorporates adventure pathways throughout the structure offering options for all age groups to explore, be challenged by, and enjoy. The village, which will be in character with the existing treehouse and forest environment at The Garden, includes a settlement of 30 small, earthy wooden houses located in a clearing, together with an enormous play structure. This consists of 27 separately roofed structures stretched across a three-tower climbing construct. The village has its own backstory, mythology and characters forming the basis of a range of imagination-prompting activity.
- 7.7 The investment will transform The Alnwick Garden and the wider area into a multi-day, all-year visitor destination, which will significantly boost the local economy around Alnwick and north Northumberland, via the following delivery outcomes:
- Attract an additional 169,000 domestic and international visitors
 - Generate additional visitor spend of £12.100 million per annum in the local economy
 - Support 224 gross additional FTE jobs, including 57 new FTEs directly created at The Alnwick Garden and 167 in the wider visitor economy (87 net FTE jobs)
 - Generate approximately £2.800 million net addition GVA across the Borderlands economy
- 7.8 The project started on site in March 2020 and the attraction opened to the public in late May 2023. MGM are filming a 6-part documentary for Channel 4, which will screen in 2023, providing invaluable national/international publicity. As a result it is expected that the original outputs forecasted in terms of additional visitors and visitor spend across the region will be increased.
- 7.9 The construction costs of the scheme increased for three key, and largely unforeseen, reasons. Firstly, Covid-19 and Brexit related supply issues has resulted in a significant inflation rise within the main contractors' costs, estimated at 9%. Secondly, during enabling works, it was discovered that one of the main surface water drains for Alnwick town is failing, this culvert passes through the middle of the Lilidorei site. As a result, the project has had to make significant investment to improve the surface drainage for the town, for the wider benefit of the community, as well as redesigning and moving play structure off the poor ground. Finally, with the need for the Trust to provide evidence of match funding prior to Borderland's approval; the Trust had incurred finance costs for the borrowed investment. This has seen the total cost of the scheme rise from £15.000 million to £21.000 million.
- 7.10 To mitigate this, the Alnwick Garden Trust undertook a robust process of value engineering which has identified savings of £2.000 million. however, excluding the additional financial borrowing costs (£2.000 million) that were incurred prior to the start, the project was still around £2.000 million over the original budget of £15.000 million, an increase of 13%. A summary of the movement in project costs is summarised in the table below:

| Table 1 – Revised project costs for Lilidorei | £million |
|--|-----------------|
| Original project estimate (2019-2020) | 15.000 |
| Est. increase due to construction inflation (9%) | 1.400 |
| Est. increase due to culvert drainage works | 2.600 |
| Finance charges* | 2.000 |
| Sub-total | 21.000 |
| Less value engineering savings | (- 2.000) |
| Revised total project cost | 19.000 |

*Finance charges incurred by Trust for £10.000 million loan that had to be secured prior to start

- 7.11 The Trust had already secured £15.000 million of funding, £5.000 million from Borderlands and £10.000 million from investment borrowed in 2020. Thanks to successful trading during the pandemic, the Trust has been able to meet the additional £2.000 million of finance costs and raise a further £1.500 million from a further issue of retail bonds.
- 7.12 This project submitted a change request to the Borderlands Partnership, for the shortfall in funding of £0.500 million. The revised funding profile for the project is outlined in the table below:

| Table 2 – Revised Funding Profile for Lilidorei | £million |
|---|-----------------|
| Borderlands Grant | 5.000 |
| TAG Loan (match funding) | 10.000 |
| TAG additional match funding (finance costs) | 2.000 |
| TAG proposed additional borrowing 2022 | 1.500 |
| Additional funding from Borderlands Inclusive Growth Deal | 0.500 |
| Total funding secured | 19.000 |

- 7.13 The Change Control, for additional funding of up to £0.500 million was approved by the Borderlands Partnership in March 2023 and agreed by the DLUCH in March 2023. The funding was paid to Northumberland County Council in May 2023 and now needs to be added to the Strategic Regeneration Reserve so that it can be paid out to the project.
- 7.14 This will be subject to the usual submission of evidence of defrayal and match funding as well as the completion of the project closure report and evidence, as set out in the grant funding agreement between The Alnwick Garden and Northumberland County Council.

8. Levelling Up Funds – Hexham to Corbridge and Bedlington East to West

- 8.1 CSG was asked to note the funds from the Levelling Up Fund Tranche 2 of £14.712 million and consider the costs of the project of £16.712 million which include a reallocation from the Local Cycling and Walking Programme budget allocation.

Background

8.2 The two schemes submitted as a bid to LUF Tranche 2 in summer 2022 were Hexham to Corbridge and Bedlington, East to West. The bid was approved and the award made in 2023.

8.3 Hexham to Corbridge will provide an active travel link between Hexham train station and Corbridge, enhancing both local connections within the town of Hexham and facilitating active travel trips between Hexham and Corbridge. The estimated cost of this scheme is £8.997 million. The aim of the scheme is to improve multi-modal transport options to better connect local people to employment, education and transport hubs. Creating an active corridor between Hexham and Corbridge in line with LTN/120 guidance.

8.4 Bedlington active travel corridor will provide new and upgraded active travel infrastructure which will enhance the east to west link across the town. This scheme will connect the western extent of Bedlington, key residential and employment areas with the proposed Northumberland Line train station and the eastern coastal area. Additional benefits to this route include a connection towards schools across the town to facilitate active travel. The estimate cost of this scheme is £7.716 million. The aim of this scheme is to improve multi-modal transport options to better connect local people to employment, education and transport hubs. Creating an active travel corridor in line with LTN/120 guidance.

8.5 The overall funding breakdown for the scheme is shown in the table below:

| LUF project | Funding | | |
|-------------------------|----------------------------|---------------------------------|-------------------|
| | External (LUF) £million | NCC contribution £million | Total £million |
| Hexham to Corbridge | 7.944 | 1.000 | 8.944 |
| Bedlington East to West | 6.768 | 1.000 | 7.768 |
| Total | 14.712 | 2.000 | 16.712 |

8.6 The forecast spend profile has been summarised below, identifying the LUF funding and the Council's contribution:

| LUF Project | 2023-24 | | | 2024-25 | | | 2025-26 | | | Total |
|-------------------------|------------------|-----------------|-----------------|------------------|-----------------|-----------------|------------------|-----------------|-----------------|---------------|
| | Cost £million | LUF £million | NCC £million | Cost £million | LUF £million | NCC £million | Cost £million | LUF £million | NCC £million | |
| Hexham to Corbridge | 0.129 | 0.129 | - | 4.590 | 4.590 | - | 4.225 | 3.225 | 1.000 | 8.944 |
| Bedlington East to West | 0.110 | 0.110 | - | 3.910 | 3.910 | - | 3.748 | 2.748 | 1.000 | 7.768 |
| Total | 0.239 | 0.239 | - | 8.500 | 8.500 | - | 7.973 | 5.973 | 2.000 | 16.712 |

8.7 All maintenance obligations and associated costs will fall under the purview of the Council and, as such, will be fulfilled as part of the maintenance regime operated by the Council.

9. Queen Elizabeth II Memorial Garden, Bedlington Cemetery

9.1 CSG was asked to consider the capital expenditure totalling £0.043 million for the Memorial Garden with reallocations in the Capital Programme of £0.027 million from the existing Parks Enhancement Capital Programme and £0.016 million from Cllr Malcolm Robinson's Members' Local Improvement Scheme Funds.

Background

9.2 Following the death of HRH Queen Elizabeth II a programme of commemoration projects was agreed by the Council that involve a wide range of improvements to parks and green spaces across the county. Whilst not part of the current approved programme, Cllr Malcolm Robinson has proposed an additional QEII commemoration scheme that involves the current garden of remembrance and memorial garden at West Bedlington Cemetery being redeveloped to improve accessibility, landscaping, seating and entrance features at this green space to provide an area for quiet reflection and tranquility for those visiting the cemetery.

9.3 It is proposed to redevelop the current garden of remembrance at West Bedlington cemetery and create a memorial garden in memory of HRH Queen Elizabeth II. The proposed scheme involves the following works:

- Remove all broken flags in the current Garden of remembrance (photo 1)
- Reduce the height of the rear hedge to open this area up (photo 1)
- Rebuild the small, retaining wall (photo 1)
- Create a small, stepped section at the right side of the area (photo 1)
- Resurface the paved area with a black tarmac with red flecks (photo 2)
- Install 2 x memorial benches, 1 x memorial arch as an entrance feature into the memorial garden & 1 x silhouette of HRH QEII
- Following the removal of old bushes, introduce new more sustainable shrubs to support sustainability and introduce colour into this section of the cemetery.
- Regrade and resurface the footpath from Netherton Lane, running between St Bennet Biscop's Catholic Academy and Bedlington Cemetery
- Rebuild existing pillars of the footpath photo and install 1 x steel craft memorial arch at the entrance of the path, on the pillars (photo 3)

9.4 **Photo 1**



Photo 2



Photo 3



Front Entrance to Public Path which runs down the side of Bedlington Cemetery from Netherton Lane

- 9.5 The works detailed above will be undertaken between the Council's Bereavement Services team and specialist contractors.
- 9.6 The respective costs for each aspect are shown below:

| Description | £ |
|--|---------------|
| Remove all broken flagstones | 3,166 |
| Raise height of original retaining wall | 1,110 |
| Landscaping works & planting | 3,506 |
| Resurfacing with tarmac (black & red chips) | 8,929 |
| Provision and installation of 2 x benches and 1 x silhouette including concrete basis, plus 2 x commemorative arches | 16,500 |
| Removal and disposal of all waste materials | 1,266 |
| Regrade and resurface crushed stone path | 2,639 |
| Reconstruct stone entrance pillars and wall | 3,500 |
| Sub Total | 40,616 |
| Contingency (7%) | 2,843 |
| Total | 43,459 |

- 9.7 The capital funding for the scheme is shown below:

| Description | £ |
|---|---------------|
| NCC Parks Enhancement Capital Programme | 26,959 |
| Cllr Robinson MLIS | 16,500 |
| Total | 43,459 |

10. Telecare Digital Switch

10.1 CSG was asked to consider the allocation of £0.547 million from the Adult Social Care Capital Grant for capital expenditure to transition the Telecare clients from analogue to digital lifelines.

Background

10.2 The UK Communications Providers (Openreach, BT, Virgin Media, TalkTalk, Sky, etc) are transforming the telecommunications network in the UK from the traditional phone-line system to one which is based entirely upon movement of “packets” of digital information (so called All-IP networks).

10.3 By December 2025, the majority of UK businesses and residential premises will be accessing high speed connectivity for voice and data services in place of phone line technology. Premises may migrate entirely to optical fibre infrastructure or to a mix of both copper and optical fibre, depending on geography. The original plans have been somewhat delayed due to the impact of Covid-19, voluntary migration has already started and it is still expected that full switch over to digital will be complete by 2025. New analogue lines are no longer provided.

10.4 Once all the All-IP networks are in place all telephone communication will need to take place via devices connected to a router and over an internet protocol (IP) network, or via mobile networks. This changes that way that existing lifeline alarm systems operate.

10.5 The systems and devices employed in the Telecare sector need to be migrated quickly to technologies which are designed to operate reliably over digital landline and/or mobile networks, whilst meeting relevant product standards.

10.6 Northumberland Telecare currently has 2,883 clients (at date of report) across the county who will need to have equipment replaced to ensure continuity of service. As analogue telephones are switched to digital, the current infield equipment will no longer be able to make or receive calls thus making the telecare package redundant. All calls will need to be made through a broadband router or via mobile networks.

10.7 Ordinarily the lifelines would need to be replaced every ten years on a rolling programme from within existing budgets, due to the digital switch, it will be necessary to replace all 2,883 lifelines before the end of December 2025.

10.8 There has been a delay to the planned implementation of the roll out over a three-year period due to difficulty with supply of digital equipment caused by a worldwide shortage of microchips following the pandemic. This means that there is now some urgency to the proposal in order to get the equipment updated ahead of the December 2025 deadline. Ideally, the majority of units should be switched within the next 12 to 18 months to be ahead of the deadline and to allow for any unforeseen delays.

10.9 It should be noted that this is a one-off request due to the need to switch all existing lifelines in the community from analogue to digital versions. The ongoing replacement of equipment when it reaches end of lifespan will be funded via the weekly fees charged to clients of the Northumberland Telecare Service.

10.10 There are three options for the capital project. Which are summarised below:

Option 1

10.11 Option 1 involves replacing all lifeline equipment during the routine data check starting with the oldest equipment. All new lifelines being installed are now Smart Hubs.

10.12 The details of option 1 are shown below:

- The Smart Hub allows for remote programming, monitoring of battery levels, signals strength and adjustments that would normally require a staff visit – cost saving on staffing resource
- Plug directly into a broadband router with a built-in roaming SIM card allowing undisturbed service in the event of a power outage.
- 24-hour backup battery.
- Future proofed technology to allow a more diverse service delivery.
- Plug and play technology with remote programming and updating lending itself to hospital discharge support.
- Fully compatible with all current in field equipment.
- Non-reliant on communication providers should there be a power outage.

10.13 The costs for option include capital spend of £0.547 million with revenue costs of £0.130 million for sim cards. The approximate annual replacement cost will be £0.110 million.

Option 2

10.14 Option 2 involves adding a SIM based booster to existing equipment allowing the unit to make and receive calls.

10.15 The details of option 2 are shown below:

- Non-reliant on communication providers should there be a power outage
- Compatible with DDA sensory equipment and all peripherals
- 24-hour battery backup

10.16 The costs for option include capital spend of £0.899 million with revenue costs of £0.225 million for sim cards. The approximate annual replacement cost will be £0.258 million.

Option 3

10.17 Option 3 involves replacing L/L Vi+ with GSM Lifeline Cares

10.18 The details of option 3 are shown below:

- 24- hour battery backup
- Non-reliant on Communication Providers should there be a power outage

10.19 The costs for option include capital spend of £0.597 million with revenue costs of £0.225 million for sim cards. The approximate annual replacement cost will be £0.120 million.

Options appraisal

10.20 The preferred option is option 1 as it is the most cost effective and provides options to future proof the service as more digital technology is explored. Options 2 and 3 work on 3G being phased out and it is not known if costs will increase when this happens, and they both require a constant call connection. Additionally, option 2 results in more equipment to service and maintain and option 3 uses older technology that the current equipment supplier is no longer developing.

10.21 Although the work will be carried out over 2023-24 and 2024-25 the full cost is requested in 2023-24. This is to allow the order of equipment to be processed and received within timescales that will enable planning of installation to meet the tight deadline.

10.22 Procurement will follow the Council's standard procedures and financial rules. The Corporate Procurement team will be consulted as appropriate.

11. Implications

| | |
|--|---|
| Policy | The schemes identified in the report support the priorities within the Corporate Plan 2023-26, in particular the 'Achieving Value for Money' And 'Tackling Inequalities' priorities. |
| Finance and value for money: e.g.: What are the financial implications and how will this be funded. | The report outlines proposed project allocations and amendments to the approved Capital programme 2023-24. The financial implications of these proposals are outlined in the main body of the report. The projects and the proposals identified in the report will be funded from the existing capital programme and external funding. |
| Legal | Subject to any contractual implications arising from the receipt of grant funding, there are no direct legal implications. The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 confirm that the matters within this report are not functions reserved to Full Council |
| Procurement | Procurement will follow the Council's standard procedures and financial rules. The Corporate Procurement team will be consulted as appropriate. |
| Human Resources | Not applicable. |
| Property | The properties affected by the proposals are identified in the main body of the report. |
| Equalities Act: is a full impact assessment required and attached?" Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input type="checkbox"/> | Not applicable. |
| Risk Assessment | The risks associated with the proposals are regarded as acceptable but these risks will continue to be reviewed up to and during implementation of the proposals. |
| Crime Disorder | & There are no specific crime and disorder implications within this report. |
| Customer Consideration | The proposals will carefully consider the impact upon both customers and residents of Northumberland. |
| Carbon reduction | Carbon Reduction measures have been considered within the proposals. |
| Health and Wellbeing | The Council's Capital budget is founded on the principle of promotion inclusivity. |
| Wards | (All Wards); |

12. Background papers

22 February 2023 Report to full Council: Budget 2023-24 and Medium-Term Financial Plan 2023-27

13. Author and Contact Details

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14. Report sign off:

Authors must ensure that officers and members have agreed the content of the report:

| | Name |
|--|-------------------|
| Director of Law and Governance | Stephen Gerrard |
| Executive Director of Transformation and Resources (Section 151 Officer) | Jan Willis |
| Portfolio Holder | Richard Wearmouth |